

### Agricultural Development Corporation

The Agricultural Development Corporation (ADC) was established under the ADC Act of 1952 to encourage, assist and promote the development of agriculture in Jamaica. Its functions include facilitating, processing and marketing of agricultural produce through the use of lands owned by the ADC or managed on behalf of the Ministry of Agriculture. The ADC is also charged with assisting the Government with formulating national policies relative to crop diversification and land use, agricultural produce marketing and livestock development.

Over the years the Corporation has contracted its operations and now owns and manages the Amity Hall farm in St. Catherine. It also manages Wallen Dairy, and Minard Farms.

The Corporation has a staff compliment of sixty (60) with additional persons being employed as necessary during the harvesting periods.

#### Income & Expenditure Account \$m

|                                 | Unaudited<br>2002/03 | Estimated<br>2003/04 | Projected<br>2004/05 |
|---------------------------------|----------------------|----------------------|----------------------|
| Income:                         |                      |                      |                      |
| Sales                           | 7.89                 | 5.29                 | 7.53                 |
| Management Fees                 | 1.11                 | 1.11                 | 1.41                 |
| Lease/rental Income             | 0.54                 | 0.83                 | 0.84                 |
| <b>Gross Income</b>             | <b>9.54</b>          | <b>7.23</b>          | <b>9.78</b>          |
| <b>Gross Profit</b>             | <b>9.54</b>          | <b>7.23</b>          | <b>9.78</b>          |
| Expenses:                       |                      |                      |                      |
| Compensation                    | 31.71                | 28.43                | 30.89                |
| Utilities                       | 2.06                 | 2.86                 | 3.21                 |
| Repairs and Maintenance         | 5.02                 | 2.86                 | 3.91                 |
| Motor Vehicle                   | 0.18                 | 0.08                 | 0.10                 |
| Depreciation                    | 0.82                 | 0.78                 | 0.78                 |
| Taxes other than Income Taxes   | 0.37                 | 0.10                 | 0.39                 |
| Other Expenses                  | 8.56                 | 7.22                 | 8.88                 |
| <b>Total Expenses</b>           | <b>48.72</b>         | <b>42.33</b>         | <b>48.16</b>         |
| Surplus/(Deficit) on Operations | (39.18)              | (35.10)              | (38.38)              |
| Government Subvention           | 15.00                | 37.50                | 37.60                |
| <b>Net Surplus/(Deficit)</b>    | <b>(24.18)</b>       | <b>2.40</b>          | <b>(0.78)</b>        |

Balance Sheet  
\$m

|   | Unaudited<br>2002/03 | Estimated<br>2003/04 | Projected<br>2004/05 |
|---|----------------------|----------------------|----------------------|
| Net Assets Employed                         |                      |                      |                      |
| Fixed Assets                                | 88.26                | 86.09                | 85.98                |
| Work in Progress                            | 0.16                 | 0.16                 | 0.16                 |
| Livestock                                   | 17.12                | 17.12                | 17.12                |
| Cane Cultivation                            | 7.35                 | -                    | -                    |
| Investments                                 | 0.11                 | 0.12                 | 0.12                 |
| Long Term Receivables                       | 0.37                 | -                    | -                    |
|   | 113.37               | 103.49               | 103.38               |
| Current Assets                              |                      |                      |                      |
| Cash and Bank Deposits                      | 3.35                 | 2.97                 | 3.08                 |
| Receivables and Prepayments                 | 27.97                | 37.05                | 37.05                |
| Deferred Expenses                           | 2.42                 | 2.42                 | 2.42                 |
|   | 33.74                | 42.44                | 42.55                |
| Current Liabilities                         |                      |                      |                      |
| Accounts Payables                           | 52.83                | 25.76                | 26.54                |
| Due to Related Companies                    | 3.97                 | 3.97                 | 3.97                 |
|   | 56.80                | 29.73                | 30.51                |
| Net Current Assets/(Liabilities)            | (23.06)              | 12.71                | 12.04                |
| Net Total Assets                            | 90.31                | 116.20               | 115.42               |
| Financed by:                                |                      |                      |                      |
| Capital Grants:                             |                      |                      |                      |
| - GOJ                                       | 23.47                | 38.94                | 38.94                |
| - United States Agricultural Export Service | 3.02                 | 3.02                 | 3.02                 |
| - Kaiser / Alpart                           | 5.03                 | 5.03                 | 5.03                 |
| Capital Reserves                            | 75.74                | 83.76                | 83.76                |
| Accumulated Surplus/(Deficit)               | (24.76)              | (22.36)              | (23.14)              |
| Long Term Loans                             | 7.81                 | 7.81                 | 7.81                 |
|   | 90.31                | 116.20               | 115.42               |