DIRECTOR. COMM. BOGLE: It's a local company? A: It is indeed, yes, she has her qualification from Canada, she has	a
A: It is a local company? 4 A: It is indeed, yes, she has her 5 qualification from Canada, she has	a
It is indeed, yes, she has her 5 qualification from Canada, she has	a
qualification from Canada, she has	a
6 Canadian qualification.	
7 COMM. BOGLE: Canadian? 8 A:	
No, she was qualified in Canada, i	t's a
Jamaican company. 10 COMM. BOGLE:	
You were about to say she gives he	r
qualification.	
No, not that, she has a qualificat	ion
meaning she was qualified	
14 COMM. BOGLE: Can you repeat the name of the comp	pany?
15 A: Associates. And the principal is?	
16 COMM. BOGLE: DIRECTOR.	
17 A: Chairman, might I ask that that doc	ument be
18 MR. CAMPBELL: entered in evidence?	
19 29/11.	
20 COMM. BOGLE:	- -
There is also a letter to the Editor 21 MR. CAMPBELL:	
letterhead of FINSAC Limited which	
records I am going to ask Mr. Campk	
read into the record, that letter is	s dated
May 16 2001 and I 25	

1		think it's important, Chairman, because
2		it refers to the bidding process and
3		certainly provides a valuable summary.
4	COMM. ROSS:	Mr. Moodie, can we just digest the
5		valuation for a second.
6	MR. MOODIE:	Certainly.
7	COMM. ROSS:	You tabled the document but it's an
8		extensive document. I am trying to
9		understand it. What was the
10		recommendation from this report, is this
11		suggesting that the company be sold for
12		a dollar or be given away?
13	MR. MOODIE:	I think if you look at page 23, the
14		valuators stopped short of making a
15		recommendation, I don't think it would
16		have been their mandate to make a
17		recommendation. They just give the
18		value based on the analysis which they
19		undertook and the conclusion on page 23
20		certainly addresses that.
21	MR. LEVY:	Mr. Chairman, maybe Mr. Campbell would
22		care to tell us about the qualification
23		of this company, Associates.
24	MR. MOODIE:	They are a Jamaican registered company.
25	MR. LEVY:	So is the local real estate company.

1	A:	From the information we have on this
2		company, Mr. Levy, Commissioners, they
3		are a management consultant and they
4		offer business valuation services, so it
5		was on that basis that we requested them
6		to do the valuation, FINSAC requested
7		them to do the valuation.
8	COMM. BOGLE:	They don't seem to be well known.
9	A:	I would beg to differ.
10	COMM. BOGLE:	You know them?
11	A:	And they have done other valuations for
12		us as well.
13	COMM. ROSS:	That doesn't make them well known Mr.
14		Campbell, they having done valuation for
15 16	MR. LEVY:	FINSAC doesn't make them well known. By FINSAC.
17	COMM. BOGLE:	They are well known by FINSAC but a
18		number of us, it's the first we are
19 20	COMM. ROSS:	hearing of them. Mr. Campbell, the last line of the
21		valuation report states that the value
22		of the company to FINSAC lies in its
23		loan, that is FINSAC's loan to the
24		company?
25	A:	Yes.

1	COMM. ROSS:	I presume that loan was secured, was it?
2	A:	Yes, it was.
3	COMM. ROSS:	So, even though the shares of FINSAC
4		might not have been valued, the company
5		still had some value to FINSAC, to the
6		extent that it could collect on the
7		secured loan that it had?
8	A:	Yes, that is correct. If you look back
9		to page 18 you will see that - page 16 -
10		that the company had an accumulated
11		deficit of \$XXXX million from in-house
12		figure.
13	MS CLARKE:	If I may attempt to assist Commissioner
14		Ross, there is also evidence that quite
15		apart from the shares there were a
16		number of transmission sites and a round
17		tower, I don't know if the valuation
18		would have taken account of this because
19 20	MR. MOODIE:	it speaks to shares. And so that would answer the question.
21	COMM. BOGLE:	If the towers are owned by the company,
22		then they should in the financial
23		statements or part of the valuation of
24		the company because you are valuing the
25		company based on assets and all that the

1		company owns, so if they have towers,
2		one would imagine, but I think that we
3		may have to come back to Mr. Campbell;
4		look at the other things that we will be
5		going through and probably
6	MR. MOODIE:	I think page 19 has some indication of
7		fixed assets being considered. And you
8		see, for example, in the heading - Asset
9		Based Approach - under the assumption
10		that the company is a going concern and
11		using an asset based approach, DEBTOR 13
COM	PANY 1 has a	
12		negative value of \$XXXX million. The
13		company however does not meet going
14		concern criteria, and its fair market
15		value result in a negative value of
16		\$XXXX million. The company has no
17		record of profitability over the past
18		four years and the likelihood of
19		profitability at the time of this
20		valuation is low.
21	COMM. ROSS:	Mr. Moodie, we will move on, we will
22		come back to it.
23	MR. MOODIE:	You are not admitting this into
24		evidence?

25 COMM. BOGLE: Oh, yes admitted as EC 29/11, that was

1		done.
2	COMM. ROSS:	Just a response, the question is, were
3		those assets valued at their current
4		market rate or are they written down as
5		book value?
6	MR. MOODIE:	Noted. I think once we have had or the
7		Commission has had a chance to digest,
8		then certainly any further questions or
9		any questions that may arise, we will
10		endeavour to do the relevant research to
11		answer those questions.
12	COMM. BOGLE:	Okay.
13	MR. MOODIE:	I see some notes on page 20 which might
14		assist.
15	COMM. ROSS:	Okay, we will come back because right
16		now what we are doing is looking at
17		points rather than having read the
18		document, so we will come back to that.
19MR.	MOODIE:	Obliged. We now turn Chairman to that
20		letter to the Editor dated May 16,
21		Editor of the Daily Gleaner dated May 16
22		2001. Mr. Campbell, I will ask you to
23		read through that letter, its a three
24		page document, two pages and two
25		paragraphs, I ask you to read the entire

1	letter into the record please?
2 A :	The letter from FINSAC dated May 16 2001
3	to the Editor, Daily Gleaner, 7 North
4	Street, Kingston.
5	Dear Sir
6	Re: Statement by Mr. DEBTOR 13 re
7	sale of DEBTOR 13 COMPANY 2
8	We refer to the statement by DEBTOR 13
9	published in the Sunday Gleaner of
10	May 13. We wish to comment and respond
11	to the allegations, in the interest of
12	ensuring that the public is given a fair
13	picture of the matter.
14	1. DEBTOR 13 COMPANY 2's debt was held by
Workers	
15	Savings & Loan Bank, and the Minister of
16	Finance intervened in that entity in
17	1998. The administration of the loan
18	portfolio of the Bank was handled first
19	by Ernst & Young, who were appointed by
20	the Minister of Finance as his agents
21	after his intervention. Thereafter, the
22	administration of the portfolio was
23	assumed by FINSAC. The interest that
24	was applied to that debt by the Bank

the management of the company to FINSAC

repeated the earlier proposal for

1 2	no higher than prevailed in the
3 4	marketplace generally. The suggestion
5 6	that somehow FINSAC, through its
7 8	administration of the bank's loan
9	portfolio applied unusually high
10	interest rates is therefore without basis.
11	As at June 1998, the debt of the company on
12	the books of Workers Bank stood at \$XXXX
13	Million.
14	2. It should be borne in mind also that the
15	debt incurred by the company was chiefly via
16	an overdraft facility, which would naturally
17	have been the most expensive type of
18	financing chosen by the company, hence the
19	interest rates charged by Workers Bank would
20	have been substantially higher than the
21	rates charged on, for example, demand loans.
22	The situation was compounded by the fact that
23	the company's record of servicing its debts
24	was poor, even before the intervention of
25	the Minister.
	3. The October 1999 proposal submitted by

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the repayment of the debt and proposed the acquisition of the shares by an investor group drawn from some existing shareholders and members of staff.

- 4. By the time this proposal was received on November 1, 1999, FINSAC had already taken a decision to go to the open market to seek to dispose of the debt and the shares as one package and this had been communicated to some directors of the company at a meeting held with the FINSAC executive responsible for the divestment, as well as by a letter to DEBTOR 13 from FINSAC dated October 28, 1999. This meeting occurred before the proposal was sent and DEBTOR 13 was therefore well aware of FINSAC's intentions from before he sent the proposal.
- 5. DEBTOR 13 and other representatives of the management of DEBTOR 13 COMPANY 2 met with FINSAC again in mid-November 1999, less than two weeks after the proposal was received. In this meeting, which DEBTOR 13 himself described in a letter to

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FINSAC and in his radio interview on DEBTOR 13 COMPANY 2's "First Edition" on May 14 as being "a very useful discussion", FINSAC outlined how it intended to proceed with the divestment of the shares and sale of the debt. In fact, DEBTOR 13 requested FINSAC to delay the process until early in the New Year, as it was his opinion that carrying on the divestment during the Christmas season would affect the station's ability to generate revenue during a traditional high advertising season. FINSAC agreed to this and postponed the start of the divestment until February 2000.

6. DEBTOR 13 and FINSAC also agreed that FINSAC would consider the October proposal along with the other proposals received from potential investors through the divestment process. The Ministry Paper and FINSAC's previous press releases on the sale all mentioned this. To state that FINSAC never responded to the October 1999 proposal is therefore untrue.

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7. DEBTOR 13 raises the issue of why existing shareholders were not given preference to other investors by FINSAC in disposing of the shares and debt. This raises an important question of policy. FINSAC does not accept that existing shareholders should automatically be given priority to other investors in the disposition of shares it holds in non-core entities, such as DEBTOR 13 COMPANY 2, particularly where the proposals made by these shareholders are less favourable to FINSAC than proposals from outside investors. It is contrary to FINSAC's divestment practices and the interest of the Jamaican taxpayers. DEBTOR 13 had an opportunity to compete on a merit basis with other investors and was not successful.

8. It is somewhat disingenuous for DEBTOR 13 to attempt to blame FINSAC entirely for DEBTOR 13 COMPANY 2's inability to produce audited accounts. The valuation revealed that there were other issues. For example, it states that the

1	management of the company confirmed that
2	between 1998 and 1999 there was no formal
3	accounting department and that the
4	company had to undertake a
5	reconstruction of the records and
6	accounts. Having carried out an on-site
7	inspection and interviews with key
8	management personnel, including DEBTOR
9	13, they confirmed that the company's
10	record-keeping was poor.
11	9. Finally, DEBTOR 13 COMPANY 2's dramatic
12	decline in fortunes started from 1997 with
13	the loss of its key programmes, "Breakfast
14	Club" and "Straight Talk". Its revenues
15	fell by 67% in that year as a result of the
16	fall-off in its audience. This had nothing
17	to do with FINSAC, or the Government,
18	contrary to DEBTOR 13' assertions, and as
19	DEBTOR 13 also admitted on "First
20	Edition". DEBTOR 13 COMPANY 2's downfall
21	was perhaps more directly a result of an
22	over-dependence on two products.
23	The public should bear in mind that
24	DEBTOR 13' grouse is not that he has
25	been

1	deprived of his shareholding, but that he
2	and his investing group and staff did not
3	succeed in their bid to acquire FINSAC's
4	shares in the company. Nothing has been
5	taken away from him in the process.
6	Nowhere in his proposal is a suggestion
7	that all the existing shareholders were to
8	be given the opportunity to acquire the
9	FINSAC shares. This was apparently to be
10	reserved only for DEBTOR 13' elite group of
11	visionaries, who had managed the affairs
12	of the company as it slid into insolvency.
13	DEBTOR 13 continues to be a shareholder in
14	the company - he owns over 4 million shares
15	- and should therefore benefit from any
16	improvement in the financial condition of
17	the
18	company in the future, an improvement over
19	which he could hardly seek to claim credit.
	The worth of a radio station cannot
20	consist solely of its creative
21	resources, nor can creativity and
22	· · · · · · · · · · · · · · · · · · ·
23	innovation alone pay the bills. We are
2.1	

1		sure DEBTOR 13 and others would agree
2		with this.
3		This is signed on behalf of FINSAC by N.
4		Patrick McDonald, Corporate Operations
5		Executive
6	MR. MOODIE:	With your permission, Chairman, I ask
7		that this document be tendered in
8		evidence.
9	COMM. BOGLE:	EC 30/11.
10	MR. MOODIE:	As regards in particular the allegation
11		for the sale to COMPANY, there is a
12		letter dated 27th of June 2000 directed
13		to Mr. Patrick McDonald from DIRECTOR
14		With your permission Chairman, I
15		would ask Mr. Campbell to read the
16		section dealing with COMPANY and
17		CORPORATION, I wouldn't ask him to read
18		anything else unless you are of the view
19		that it is relevant in its entirety.
20	COMM. BOGLE:	Go ahead.
21	A:	Letter dated June 27th June 2000, the
22		section that deals with
23		CORPORATOPM.
24		This bid yields the highest immediate
25		cash offer of \$XXXX for the shares

1	and debts held by FINSAC and offers to
	FINSAC a rapid exit strategy. Although
2	
3	COMPANY requests that FINSAC "use its
4	considerable influence to negotiate a
5	government write off of Statutory
6	liabilities of \$XXXX", this request is not
7	stated as a requirement for the sale. The
8	offer for both the shares and debts is 22.3%
9	of DEBTOR 13 COMPANY 2's FINSAC debts of
10	\$XXXX million (principal - \$XXXX million
11	and interest - \$XXXX). As noted in our
12	valuation, the amount owing for statutory
13	liabilities as at December 1999 is
14	understated by a GCT fine of \$XXXX million,
15	plus penalties on other statutory
16	deductions. Therefore the amount owing for
17	statutory deductions will be some \$XXXX
18	million and not \$XXXX million as assumed in
19	this offer. Though yielding the highest
20	immediate cash offer, the overall proceeds
21	received by Government will be affected by
22	the extent to which FINSAC can influence the
	writing off of the
23	-

1	statutory liabilities.
2	The financial strength of the company and
3	its ability to complete the transaction,
4	are not known to us. COMPANY Limited
5	The company submitted two bids and only the
6	first bid is being considered. The second
7	bid involves the purchase of the assets of
8	the company for \$XXXX million,
9	transfer of the broadcast licence, and a
10	retirement of all outstanding debts. As
11	DEBTOR 13 COMPANY 2 is a listed company and
12	FINSAC does not hold a majority position in
13	the
14	company, FINSAC is not in a position to
15	effect a transfer of the assets, other than
16	by appointment of a receiver under
17	debenture(s) held or by proposing a
18	restructuring of the company to the
19	shareholders. If a receiver is appointed,
20	steps would need to be taken to ensure that
21	the Broadcast Commission would continue to
22	allow the company to operate during the
23	period of receivership. It is also likely
24	that a significant decline in business/delay
25	in

1		payments for advertising will occur, as
2		the continued operations of the company
3		would be uncertain, once a receiver was
4		appointed. We therefore do not consider
5		Bid 2 to be a viable option.
6		Bid 1
7		COMPANY'S bid of \$1 for the shares and
8		repayment of principal over 3 years,
9		makes no mention of any interest
10		payments over the proposed loan period.
11		On this basis the present value of the
12		principal payments discounted at 20% is
13		\$XXXX million.
14		COMPANY is a paging and radio operation
15		which was formerly part of the Neal &
16		Massy Group of companies and is now
17		majority owned by Trinidadian investors.
18	MR. MOODIE:	For completeness, having reflected on
19		${f it},\ {f I}$ think the rest of the letter ${f is}$
20		important, so ${f I}$ ask you to just read ${f it}$.
21		LOCAL Company Limited
22		LOCAL COMPANY'S bid is the lowest cash
23		offer with \$XXXX million being the total
24		amount offered for the shares and for
25		the loans owed by FINSAC, Workers Bank

1	and Refin Trust Limited or 13.2% of $^{\scriptsize\textrm{DEBTOR}}$
2	13 COMPANY 2's FINSAC debts of \$XXXX million.
3	There are no other special conditions
4	attached to the offer and it is presumed that
5	the statutory obligations of DEBTOR 13
6	COMPANY 1 would remain in place.
7	Offer made on behalf of staff/some
8	existing shareholders by Mr. DEBTOR 13
9	This offer did not form part of the formal
10	bidding process and was received in July
11	1999. In our opinion the company will not
12	be able to service the loan as set out
13	(monthly principal and interest repayment
14	starting at \$XXXX declining to \$ XXXX over
15	the five years) given their past inability
16	to make profits and service the company's
17	debts. Estimating the probability of
18	receiving these loan payments at 10% and
19	40%, the discounted cash flow value of the
20	offer would be \$ XXXX million and \$ XXXX
21	million respectively. The loan interest
22	rate used is 25%. The
23	

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1	ininectate cash payment is hir.
2	Conclusion
3	If FINSAC has the flexibility to accept
4	payment over say two to three years, the
5	Comtech offer is the best offer.
6	If FINSAC requires an immediate all cash
7	deal, the COMPANY offer to FINSAC is the best
8	of the bids received, as any write off of
9	statutory liabilities would not be accounted
10	for by FINSAC. The LOCAL COMPANY offer
11	however makes no mention of statutory
12	liabilities being written off and though the
13	cash offer of \$XXXX million is lower than
14	COMPANY's, the offer could yield a higher
15	overall return to the Government.
16	The "proposal" from the management team has
17	no due diligence associated with it, whereas
18	all other offers have. Given the state of the
19	management accounts and accounting records,
20	the due diligence is likely to result in
21	reduced offers from all other parties. The
	high discounted present value of the
22	management
23	proposal, even with assigning low
24	

1		probabilities to the repayments, is due
2		in part to the loan interest rate of 25%
3		which has been used. The management
4		"proposal" as set out in the July 1999
5		business plan and its covering letter,
6		is the least attractive option to
7		FINSAC.
8		Please let us know whether you require
9		any further information.
10		Yours very truly
11		DIRECTOR
12	Q:	May this be entered as EC 31/11
13 14	COMM. BOGLE:	Chairman? So entered.
15MR.	MOODIE:	We propose to move on now to
16		Mr. DEBTOR 10. The transcript
17		reference being November 17, 2010. Mr.
18		DEBTOR 10 alleged that payments made by him
19		on his loan were not accounted for, he
20		alleged perhaps more materially fraud by
21		the bank and he brought a case in the
22		Supreme Court relating to those
23		allegations of fraud. Mr. Campbell
24		could you please indicate what FINSAC's

1		allegations of Mr. DEBTOR 10?
2	A:	Yes. In March 1999 FINSAC wrote to Mr.
3		DEBTOR 10 concerning his indebtedness to
4		FINSAC. No payments have been made on
5		this account during that period and at
6		the time when FINSAC sold the loan
7		portfolio to the Jamaican Redevelopment
8		Foundation, his loan was included in
9		that list.
10	Q:	There is a Credit Committee memorandum
11		dated March 18, 1999, do you have that
12		with you, Mr. Campbell?
13	A:	Yes, I do.
14	Q:	Have you seen that document before?
15	A:	Yes, I have.
16	Q:	Was it also among Mr. DEBTOR 10's files at
17		FINSAC?
18	A:	Yes, it was.
19	Q:	Could I ask you to read the relevant
20		sections of that Credit Committee Report
21		on DEBTOR 10.
22	A:	The Credit Committee submission states
23		that the debt for the DEBTOR 10es
24		originated at Island Life Merchant Bank
25		where a Demand Loan of \$ XXXX and a

1		Guarantee of \$ XXXX were granted in 1994
2		to repay liabilities at Eagle Commercial
3		Bank. The facility was restructured in
4		1997. The Demand Loan was decreased to
5		\$ XXXX and the Guarantee increased to
6		\$ XXXX.
7		And it gives you a list of the
8		securities that were held to secure this
9		particular facility which is primarily a
10		residential property at ADDRESS,
11		St. Andrew.
12		This submission to the Credit Committee
13		was primarily to determine what was
14		considered to be the minimum expected
15		recovery from this debt and the figure
16		stated is \$ XXXX.
17	MR. LEVY:	I can't hear you, Mr. Campbell.
18	A:	Sorry, Mr. Levy, I am copying you
19		somewhat.
20		I am saying this submission to the
21		Credit Committee was primarily to get
22		approval from the Committee what is
23		considered to be the minimum expected
24		recovery value on this debt, and that
25		figure is \$ XXXX.

1	MR. MOODIE:	Mr. Campbell, I see here something
2		called a Character Rating. Could you
3		tell us what that Character Rating is
4		and indicate if possible - it is in the
5		same Credit Committee Minutes.
6	COMM BOGLE:	I suppose he could explain both ratings.
7	MR. MOODIE:	Certainly, the Contract and the
8		Character rating.
9	A:	Certainly. The Contract relates to
10		collateral that is held, whether the
11		documents are probably signed and
12		registered where they need to be
13		registered, and the fact that this says
14		100% for Contract, it means mortgage
15		documents were properly signed; they
16		have been stamped; they have been
17		registered on the title so as far as
18		FINSAC is concerned that is very good
19		security.
20		In terms of the Character, it usually
21		refers to the individual, how the
22		officer who is dealing with this
23		particular debtor views him in terms of
24		his willingness to cooperate or his
25		ability to pay. So effectively it is a

1		subjective figure but it is how the
2		officer views the debtor and 30% shows
3		that it was a little low.
4	Q:	Are you able to give us any indication
5		of what the results were of the case
6		brought by Mr. DEBTOR 10 alleging fraud?
7	A:	Yes, Z can.
8	COMM ROSS:	Mr. Campbell, two options of sale were
9		put to the Credit Committee for the
10		minimum expected recovery, can you tell
11		us why the more aggressive option was
12		chosen?
13	A:	I could only surmise, Mr. Commissioner,
14		that in view of the value of the
15		property and the fact that we have - all
16		the related security documents were
17		properly signed it was expected that if
18		the property were to be sold they would
19		be able to get as much as the \$ XXXX.
20	COMM BOGLE:	This was his residence; was any special
21		consideration given to Mr. DEBTOR 10 in
22		view of the fact that this was his
23		residence?
24	A:	He would have fallen into the category
25		of those who were given special

1		consideration at the point when FINSAC
2		sold the debts to Jamaican Redevelopment
3		Foundation. As to whether he took it up
4		is another matter.
5	COMM BOGLE:	FINSAC would not have given any special
6		consideration, the consideration there
7		would have been the consideration of JRF
8		and not FINSAC?
9	A:	Well, I don't necessarily want to put it
10		that way Mr. Chairman. At the time when
11		FINSAC was selling the portfolio in
12		conjunction with JRF, a decision was
13		made that persons whose primary
14		residence was the primary item of
15		security, they would be given a special
16		window; a period of time to arrange
17		financing and deal with their debt. So
18		while it wasn't necessarily offered at
19		FINSAC and it was not necessarily a
20		condition either of the sale, but it was
21		an agreement with the purchaser, with
22		JRF, I mean.
23	COMM BOGLE:	It was just a verbal understanding then
24		you might say?
25	A:	Yes, and it was honoured. I am aware

1		that Dennis Joslin while he was there
2		honoured it.
3	COMM. ROSS:	Can you give us an idea as to the extent
4		of the concession? Was there a write-off
5		figure that was being offered, across the
6		board, how was that concession handled,
7		in quantitative terms?
8	MR. GOFFE:	In fact, Commissioner Ross, there were a
9		few exhibits which we put which set out
10		the terms. One was the Financial Gleaner
11		of January 31, 2002, and there was also
12		a memorandum that passed between FINSAC,
13		I think it might have been Patrick
14		Hylton at the time, and JRF, which
15		indicated the terms of that agreement. 1
16		think that memo was dated the day before
17		the Gleaner was published. The
18		Financial Gleaner excerpt was given when
19		Mr. DEBTOR 6 was testifying and the memo
20		- I can't remember but I could research
21		it if it would be helpful.
22	COMM. ROSS:	It certainly would be very helpful if we
23		had that information before us at the
24		present time.
25	MR. CAMPBELL:	Separate and apart from that, a year

1		earlier FINSAC had this window of
2		opportunity where all debtors were given
3		the opportunity to come in and make
4		offers and in a number of cases FINSAC
5		looked at accepting principal plus fifty
6		percent of interest in settlement
7		usually over periods of up to six months
8		and one of these I mentioned earlier,
9		that person even got an extension up to
10		December which would have been nine
11		months in all.
12	COMM. ROSS:	There were also situations where people
13		got write-offs of nearly a hundred
14		percent.
15	MR. LEVY:	Millions of dollars. Good PNP boys.
16	MR. GOFFE:	Does Mr. Levy have a question?
17	COMM BOGLE:	Mr. Levy, Mr.Levy, can you please not
18		have a running commentary.
19	MR. LEVY:	My conscience doesn't allow me to let it
20		pass.
21	MR. MOODIE:	Could you call Mr. Levy as a witness at
22		some point then.
23		Unless there is anything more from you,
24		Chairman, I was asking Mr. Campbell to
25		indicate whether his review of Mr.

1		DEBTOR 10' file has indicated
2	COMM. ROSS:	Mr. Moodie, before we leave the issue, you
3		just had an example for the proposals I guess
4		with the concession. In a memo from Patrick
5		Hylton to Omar Davies Minister of Finance
6		and one of the items suggests that it would
7		accept an amount equivalent to 80 percent of
8		the outstanding principal balance as one of
9		the concessions. The other was a write-off
10		o f the interest with a restructuring of the
11.		principal over 20 years at 12 percent.
12		That is for the persons like DEBTOR 10
13		whose house was the primary security.
14	MR. CAMPBELL:	Under a million dollars category. That's
15		right.
16	COMM ROSS:	Was that offer made to Mr. DEBTOR 10?
17	A:	Well, it was open to everybody. Was it
18	COMM ROSS:	made to Mr. DEBTOR 10?
19	A:	We are not in a position to speak to that.
20	COMM ROSS:	As I am saying this was something agreed
21	A:	between FINSAC and JRF and I imagine it would
22		have been implemented by JRF, but I can't
23		speak to it.
21		

1	MR. GOFFE:	You will remember, Commission Ross, if I
2		can be of assistance, that Mr. Rudd gave
3		evidence about that and he said that
4		after the advertisement was put out in
5		the daily paper, there were a number of
6		persons who took long advantage of it
7		and some who didn't even qualify who
8		came in and worked out their own
9		settlement arrangements. I think the
10		number he had given was something like
11		88 persons, I believe, he had said had
12		taken advantage of that window of
13		opportunity Mr. Campbell is referring
14		to. Mr. DEBTOR 10 unfortunately is not one
15		of those 88 persons but I am just
16		reminding you in context of the
17		discussion we are having now about the
18		offer to persons and the evidence which
19		has already gone on before.
20	COMM. ROSS:	The only difficulty I have with that is
21		that I would have thought that if you
22		are the 'bank', you have thousands of
23		debtors on your books, if you have a
24		special offer you would make it to them
25		directly rather than through an

1		advertisement in the press and so on.
2	MR. MOODIE:	I think as Counsel has indicated and the
3		witness, that is not something that
4		Mr. Campbell could speak to.
5	MR. LEVY:	Mr. Chairman, so that when Mr. Campbell
6		comes back to deal with this there is no
7		misunderstanding, if he could be invited
8		to bring the current valuations
9		immediately prior to the sale, not the
10		one in 1995 which was considered by the
11		Credit Committee in 1995, and also
12		copies of the mortgage documents.
13	MR. MOODIE:	If that was one of the Mr. DEBTOR 10'
14		property was one the properties
15		transferred then I think the evidence of
16		Mr. Campbell was that copies of the
17		valuations would have been on the CD
18		that was provided and I think this
19		Commission was given a copy of that CD.
20	MR. LEVY:	Counsel has not been given a copy, sir.
21	MR. MOODIE:	Perhaps you could take it up with the
22		Commission then.
23		I was just asking as a final comment
24		well, let me ask first of all that these
25		Credit Committee Minutes be admitted

1		into evidence.
2	COMM BOGLE:	It would be EC 32/11.
3	MR. MOODIE:	Grateful, Mr. Chairman. And I was
4		asking Mr. Campbell to comment on the
5		court case which was brought by
6		Mr. DEBTOR 10, if he can shed any light on
7		what became of that court case?
8	COMM BOGLE:	This court case was brought against
9		whom?
10	MR. MOODIE:	It is in relation to the fraud that
11		Mr. DEBTOR 10 alleged, fraud by the bank
12		and he alleged it was continued, I
13		think, by FINSAC.
14	MR. CAMPBELL:	I am saying I do not recall all the
15		parties involved in the suit but FINSAC,
16		Jamaican Redevelopment Foundation and
17		Island Life Merchant Bank were among the
18		parties who were sued by Mr. DEBTOR 10 who
19		is claiming fraud. This matter was
20		dismissed in the Court of Appeal.
21	MR. LEVY:	And the reason?
22	A:	Pardon me?
23	Q:	I am just asking for the reason for the
24		dismissal.
25	A:	Well, it may be that he didn't have the

1		evidence, so his attorney didn't turn up
2		in court.
3	MR. LEVY:	Thank you, Mr. Chairman, that makes a
4		difference. (Inaudible)
5	MR. MOODIE:	With your permission -
6	COMM BOGLE:	Proceed.
7	MR. MOODIE:	Thank you, Chairman.
8	MS. CLARKE:	I am sorry, Mr. Chairman, on that I am
9		staying with this because there has been
10		quite a speculation by the witness but
11		in circumstances where it is possible
12		for us to obtain records speaking
13		precisely to why the matter was struck
14		out, so I am wondering whether
15	MR. MOODIE:	Those documents as far as I am aware
16		were already entered in evidence during
17		the cross-examination of Mr. DEBTOR 10.
18	MS. CLARKE:	Well, perhaps you draw upon those
19		records rather than ask him.
20	MR. MOODIE:	If Counsel would like copies of those
21		documents, I am sure the Commission can
22		assist.
23	MR. LEVY:	I would like copies as well.
24	COMM BOGLE:	Mr. Levy doesn't represent Mr. DEBTOR 10.

25 MR. GOFFE: He says he does.

1	MR. MOODIE:	That's the question I was going to ask.
2	MR. DEPERALTO:	David Wong Ken did.
3	COMM BOGLE:	He didn't identify himself as
4		representing Mr. DEBTOR 10.
5	MR. LEVY:	I haven't on a previous occasions but I
6		am doing so today, sir.
7	MR. MOODIE:	Could we get for the record who really
8		represents Mr. DEBTOR 10 today, so could
9		all his lawyers please stand.
10	MR. DEPERALTO:	He was represented by Mr. David Wong
11		Ken.
12	MR. MOODIE:	Thank you.
13		We are moving on to address the
14		allegations of Mr. DEBTOR 11, DEBTOR 11
COMP	ANY	
15		Limited. For reference we have looked
16		at his Witness Statement in particular
17		paragraphs 59, 75 and 83 where he made
18		allegations against FINSAC and the
19		transcripts of November 24 and 25.
20		Particularly Mr. DEBTOR 11 alleged that the
21		taking over of DEBTOR 11 COMPANY's accounts
рà		
22		FINSAC in circumstances where the
23		company was allegedly servicing its

24	debts as it should, was unfair.
25	He also alleged that FINSAC was no

1		entitled to charge interest rates above
2		those permitted by the Money Lending Act
3		and complained that the Window of
9		Opportunity was never communicated to
5		him.
6		He also alleged that he received no
7		correspondence from FINSAC in relation
8		to his loan balances even after making
9		several requests in writing.
10		Mr. Campbell, have you had a chance to
11		look at Mr. DEBTOR 11's files at FINSAC, and
12		if you have had that chance, could you
13		please indicate what the records show.
14	A:	Yes. From the files we were able to
15	COMM BOGLE:	Just a minute, Mr. Campbell.
16	MR. MOODIE:	Thank you, Chairman.
17		Before you go to the files, Mr.
18		Campbell, I just wish to indicate that
19		we did a review of the cross-examination
20		of Mr. DEBTOR 11 and Mr. DEBTOR 11 admitted
in		
21		his cross-examination that his company
22		was indeed in arrears on loan payments;
23		he admitted that he suffered "an
24		excessive overdraft burden which had

	can be found at line 1, page 150 of the
1	relevant transcript.
2	He admitted that his current account
3	
4	carried an interest rate of 120%
5	compound interest and that also had
6	nothing to do with FINSAC. That
	reference can be found at line 22, page 150
7	of the transcript.
8	The transcript also indicates that
9	Mr. DEBTOR 11 had promised to provide copies
10	of the letters he alleged he wrote to FINSAC
11	
	requesting accounts. I was not
	13 able to find any
indication in	n future
14	transcripts that those letters were in
15	fact provided.
16	Please, Mr. Campbell, if you can now
17	proceed to indicate what FINSAC's
18	records have shown in relation to
19	Mr. DEBTOR 11 and his allegations.
20 A:	We were able to find copies of letters
21	that were dispatched to him or to his
	- -
22	attorney advising of - well in response
23	in some cases, we were able to find

1		attorney.
2	Q:	Do you have some of those letters with
3		you, Mr. Campbell?
4	A:	I have some of these letters here.
5	Q:	Could indicate the dates of some of
6		those letter and I would ask that they
7		be entered in evidence as they are
8		referred to by Mr. Campbell.
9	A:	I'll take them in chronological order.
10		The first one is June 21, 1999.
11	MR. MOODIE:	I think there may be a slight difficulty
12		with that. The copy I have, Chairman,
13		is unsigned so I would not want to put
14		that one in evidence so I will move on
15		from there unless Mr. Campbell has with
16		him the signed copy.
17	A:	No, I do not.
18	Q:	Can we move on to the other
19		correspondence please.
20	A:	June 29, 1999.
21	Q:	Do you have that with you,
22		Commissioners?
23	COMM BOGLE:	Yes, we do.
24	MR. MOODIE:	Could we give that EC 33/11.
25	COMM BOGLE:	Yes. Take them one at a time.

1	MR. MOODIE:	Would like for Mr. Campbell to read
2		through these letters?
3	COMM BOGLE:	Yes.
4	MR. MOODIE:	Please do, Mr. Campbell.
5	MR. CAMPBELL:	June 29, 1999, addressed to Jennifer
6		Messado & Co., Attorney At Law.
7		6 Dominica Drive.
8		Kingston 5.
9		Attention: Ms. Jennifer Messado.
10		Dear madam:
11		Re: DEBTOR 11 COMPANY Development &
Cons	struction	
12		Company Limited/DEBTOR 11.
13		In response to your letters of May 22
14		and June 20, 2000, be advised that our
15		Credit Committee at its meeting held on
16		June 27, 2000 has rejected your proposal
17		submitted on behalf of the captioned.
18		If the debt is not settled in full
19		within fourteen days from the date
20		hereof, we will instruct our Legal
21		Department to dispose of all properties
22		held as security and file suit persaunt
23		to Mr. DEBTOR 11's guarantee for any
24		shortfall.

This is signed on behalf of Refin Trust

1		by Courtney Walker and Paul Chin.
2	COMM BOGLE:	The letter is dated June 29, while the
3		letter refers to June 27, 2000.
4	MR. MOODIE:	I note it too. This letter was found
5		amongst the FINSAC file as well, Mr.
6		Campbell?
7	A:	Yes, it was.
8	Q:	So subject to any incorrect assertion as
9		to dates, as far as you are aware this
10		letter would have been sent to
11		Mr. DEBTOR 11?
12	A:	Yes, I would say that.
13	MR. LEVY:	If it were a cheque it would bounce.
14	MR. MOODIE:	Could you move on to the next?
15	MR. LEVY:	No, Mr. Chairman, I object to this. I
16		object to this, Mr. Chairman.
17	COMM BOGLE:	What is your objection?
18	MR. MOODIE:	And what is the basis on which he is
19		objecting? He does not represent
20		Mr. DEBTOR 11.
21	MRS DEBTOR 11:	He does.
22	MR. LEVY:	I do.
23	MR. MOODIE:	I think the Secretary has given
24		information as to who represents
25		Mr. DEBTOR 11 before this Commission.

1 MR. LEVY:	Represented.
2 COMM BOGLE:	He does not represent him.
3 MR. MOODIE:	Thank you, sir.
4 MRS DEBTOR 11:	He does, now, sir.
5 COMM BOGLE:	We can't just keep adding and adding. No,
6 MRS DEBTOR 11:	no, he represented us in court just two
7	weeks ago on our case with JRF. But not
MR. MOODIE:	before the Commission.
9 COMM BOGLE:	But you did not indicate that you
10	represent him.
11 MR. LEVY:	Mr. Chairman, I am going to write you a
12	letter setting out who it is and you can have
13	to Secretary read it into the record.
14	So can he object at that time once we have
15 MR. MOODIE:	established who he represents?
16	I am objecting right now. Mr. DEBTOR 11 has
17 MR. LEVY:	a right to representation and I
18	represent him.
19	Mr. Levy, I do not have any record that you
20 COMM BOGLE:	represent Mr. DEBTOR 11, however, and so Mr.
21	Ross will ask his question.
22	And I would also indicate, Chairman, that
23 MR. MOODIE:	Mr. Campbell will be back for any questions
24	and so there will be no
25	

1		opportunity lost to Mr. DEBTOR 11's rightful
2		representative to ask any questions.
3	MR. LEVY:	I object to that. Out of order young
4		man.
5	MS. CLARKE:	I am sorry, Mr. Chairman, I believe the
6		difficulty, and I am saying I would
7		object not withstanding the absence of
8		any kind of direct representation, but
9		this is the kind of proceeding that
10		could affect the way evidences is put in
11		relative to other persons. I don't
12		think Mr. Levy is having any contention
13		as to whether he would be able to
14		cross-examine on it, it is manner in
15		which this document is being put in and
16		based on this evidence. I think
17		Mr. Campbell can take it this high, I
18		found these documents on the FINSAC
19		file. There can be no evidence coming
20		from him saying this would have been
21		sent to Miss Jennifer Messado, because
22		if he found this last week it could be
23		in circumstances where although it is
24		dated June 1999 it was generated last
25		week. He only became aware of the

1		existence of this document as from a
2		date when he made a search which he
3		indicated was quite recently. So no
4		question can be put in this witness's
5		mouth that it would therefore mean that
6		FINSAC would have sent this letter and
7		it is going to affect the way we
8		proceed. I interject because there are
9		persons whom I represent who could be
10		directly affected by this kind of
11		process.
12	MR. MOODIE:	I can approach it in another way,
13		Chairman.
14		Mr. Campbell, were you a member of the
15		Credit Committee in 1999 or in 2000?
16	A:	Yes, I was.
17	Q:	Would you have been aware of the
18		decisions made by the Credit Committee
19		in relation to Mr. DEBTOR 11 during
20		those times?
21	A:	Yes.
22	Q:	Could you indicate as far as you can
23		recollect whether the Credit Committee
24		accepted or rejected any proposal
25		received from Mr. DEBTOR 11 in about 1999 or

1		2000?
2	A:	Yes.
3	MR. LEVY:	Give or take a year or two.
4	COMM BOGLE:	Just a minute. This Commission is about
5		trying to get information; that is what
6		this Commission is about. As I have
7		said before no one is on trial; this is
8		not a court, this is a Commission of
9		Enquiry where we are trying to get
10		information. One of the organizations
11		that we are trying to get information
12		from is FINSAC.
13	MR. LEVY:	We should get the truth.
14	COMM BOGLE:	Mr. Levy, will you please! We are trying
15		to get at the truth but you seem to be
16		an obstructionist, and please allow the
17		Commissioner to speak.
18	MR. LEVY:	Mr. Chairman, with respect sir, I am not
19		being an obstructionist, I am trying to
20		get the truth. This letter is an obvious
21		forgery.
22	COMM BOGLE:	I will not withdraw what I said, Mr.
23		Levy.
24	MR. LEVY:	I don't care, Mr. Chairman.
25	COMM BOGLE:	Can you allow the Enquiry to proceed.

1	MR. LEVY:	Yes, sir, but I would like to bring to
2		the attention of the Chairman
3	COMM BOGLE:	Will you allow the Commissioner to
4		speak.
5	MR. LEVY:	I thought you were finished, sir.
6	COMM BOGLE:	Go ahead.
7	MR. MOODIE:	We have three sets of Credit Committee
8		Minutes which we will make available.
9	COMM BOGLE:	Just a munite Mr. Moodie.
10		Now one of the things that we have to
11		rely on is the information, the records
12		coming out of the various institutions.
13		One such institution is FINSAC. Now if
14		Mr. Campbell researches the FINSAC files
15		and he brings a document here to say
16		that. I found it on the FINSAC file,
17		this Commission, unless someone can
18		prove otherwise, will accept the
19		document that it came from the FINSAC
20		files and it will be dealt with in such
21		a manner, and all documents coming from
22		FINSAC will be dealt with in that manner
23		unless someone can prove that it did
24		not originate from the file.
25		Regarding this particular document -

1		Commissioner Ross.
2	COMM. ROSS:	We have a document dated June, 1999
3		referring to events that took place in
4		June, 2000. Can we get some sort of
5		clarification on that because there
6		seems to be an error somewhere in that
7		document.
8	MR. MOODIE:	If we can. Because of the
9		inconsistencies in this document I'll
10		not try to put in this document but I
11		will put in the actual Committee Minutes
12		relating to these decisions. That's
13		what I was trying to indicate to
14		Counsel, I can easily approach it in
15		another way.
16		So before I do that might I ask
17		Mr. Campbell to go on to the other
18		letters.
19	A:	Sure. There is a letter dated 13th
20		September 1999, addressed to:
21		DEBTOR 11 COMPANY Development and
Cons	truction	
22		Limited.
23		ADDRESS.
24		Attention Mr. DEBTOR 11.

Dear sirs.

1		Re: Your indebtedness to National
2		Commercial Bank Jamaica Limited
3		MR. LEVY: From, to?
4	A:	To DEBTOR 11 COMPANY Development and
Cons	truction	
5		Limited and it is signed by Camille E.
6		Chevannes, Attorney-at-law for FINSAC.
7		Your letter of the 29th July, 1999
8		regarding the above captioned mater has
9		been forwarded to the undersigned for
10		response. Please accept our apologies
11		for the delay in responding.
12		In relation to paragraphs 2 and 3 of the
13		aforesaid letter, we advise that we are
14		communicating with the National
15		Commercial Bank Limited for further
16		information. As soon as we are in
17		receipt thereof, we will correspond with
18		you.
19		In the interim, we forward herewith, as
20		a matter of courtesy, a photocopy of the
21		Valuation Report procured by us in
22		relation to the property at ADDRESS
23		
24	MR. MOODIE:	Could we enter this one into evidence
25		please?

1	COMM BOGLE:	Yes.
2	MR. MOODIE:	This will be Exhibit EC 33/11.
3		Could you move on to the next letter.
4	COMM BOGLE:	Just a minute before you go there. Do
5		we have a copy of the valuation report
6		or do we have that letter which
7		reference is made to in paragraphs 2 and
8		3?
9	MR. MOODIE:	That would be Mr. DEBTOR 11's letter dated
10		29th July 1999?
11	COMM BOGLE:	Yes.
12	MR. MOODIE:	We do not have Mr. DEBTOR 11's letter.
13	COMM BOGLE:	What we are trying to do, because they
14		are saying that the information
15		apparently that was required or
16		requested by DEBTOR 11 COMPANY in paragraphs
2 an	d	
17		3, that gives us some information which
18		FINSAC is now saying that they have
19		requested those information from NCB so
20 21	MR. MOODIE:	it really would be instructive. Chairman, perhaps if you have regard to
22		the purpose for which we are putting
23		these letters in; remember the
24		allegation by DEBTOR 11 that there was

1		FINSAC and himself and so we are not
2		putting them in for the purpose of
3		querying any of the specific items which
4		might have been requested, we are
5		putting them in for the purpose of
6		proving that there was communication.
7		We will address the other allegations in
8		a more material way when we get to the
9		Minutes of the Credit Meeting.
10	MR. IEVY:	Mr. Chairman, the letter of itself does
11		not prove the it was delivered, that it
12		wasn't created last week.
13	COMM BOGLE:	Point taken. Continue.
14	MR. MOODIE:	The next letter, Mr. Campbell.
15	A:	March 31, 2000.
16		By bearer and registered mail.
17		DEBTOR 11 COMPANY Development and
Const	truction	
18		Limited
19		ADDRESS
20		Kingston 10
21		Attention Mr. DEBTOR 11
22		Dear Sirs,
23		Re: Your indebtedness to the National
24		Commercial Bank Jamaica Limited

	matter and to previous correspondence
1	-
2	herein. I write on behalf of Refin Trust
3	Limited a wholly owned subsidiary of FINSAC
4	Limited the Assignee of your debt to the
5	National Commercial Bank Jamaica Limited.
6	As requested by you all the security
	documentation held by us in this matter has
7	been reviewed and our Non Performing Loans
8	Unit has instructed me to advise you as
9	follows:
10	 An approved overdraft facility of \$
11	
12	XXXX Million became hard core and the sum of
13	\$2.3 million was hived off by the bank in
14	1996. Thereafter, the overdraft facility
15	was increased to \$ XXXX million;
	2. The sum of \$ XXXX million which was
16	hived off was converted to a demand loan on
17	May 02 1997. As at May 01 1997 the facility
18	
19	reflected a balance of \$ XXXX million with
20	no accrued interest;
21	3. A commercial paper facility of \$ XXXX
22	million matured in 1977 and was
	converted to a demand loan on January 16,
23	1997. As at February 17, 1977 the
24	- ·

1	facility reflected a balance of \$8.5
2	million with no accrued interest;
3	4. The approved overdraft facility of \$
4	XXXX million increased to \$ XXXX excluding
5	interest accrued of \$ XXXX for January and
6	February 1997. The sum of \$ XXXX was
	converted to a demand loan on February 21,
7	1997. As at 1007 February 21 the facility
8	reflected a balance of \$ XXXX and accrued
9	interest of \$ XXXX million;
10	5. The bank charged an interest rate of
11	52% on all of the loans;
12	6. Payments totalling \$ XXXX were
13	received which were applied to the demand
14	loan of \$ XXXX million. The balance due and
15	owing on this facility as at September 1998
16	was \$ XXXX; The entire debt was
17	transferred to Finsac Limited on September
18	30 1999 and since then interest has been
19	accruing on all of the debts at the rate of
20	30% per annum.;
21	8. The performance bonds expired and
22	
23	
24	

1		have Bever been incorporated into the
2		calculation of the company's total
3		indebtedness by this organisation.
4		I have been advised that copies of the
5		valuation reports in respect of the
6		properties held by us as security have
7		already been forwarded to you by the
8		credit Officer.
9		This is signed on behalf of Refin Trust
10		by Camille Chevannes, attorney-at-law
11	MR. MOODIE:	Might we enter this as EC $34/11$.
12	COMM. BOGLE:	Yes.
13	MR. MOODIE:	Mr. Campbell, you could go onto any
14		other communication letters which you
15		found in FINSAC whilst.
16	A:	Two others, one dated July 12, 2000
17		addressed to:
18		Jennifer Messado $\&$ Co.
19		Attorney-at-law
20		6 Dominica Drive
21		Kingston 5
22		Attention: Ms Jennifer Messado
23		Dear Madam
24		Re: DEBTOR 11 COMPANY Development $\boldsymbol{\delta}$
Cons	struction	

Construction

1		In response to your letter dated July 6,
2		2000, our Credit Committee at its
3		meeting held on the 11th instant, has
4		accepted your officer to remit the net
5		proceeds from the sale of the property
6		located at ADDRESS for
7		\$ XXXX.
8 9		Your client will be allowed a period of ninety days within which to settle the
10 11		remaining debt. Failure to settle the debt within this time frame will leave
12		Refin Trust with no alternative but to
13		sell the property located at Grosvenor
14		Terrace at Public Auction/Private Treaty
15		and file suit to recover any shortfall.
16		Yours sincerely Refin Trust and it is
17		signed by Courtney Walker, Paul Chin.
18	MR. MOODIE:	Could we make this EC 35/11. And there
19		was another letter.
20	A:	Letter dated August 18, 2000, addressed
21		to Jennifer Messado & Co.
22 23		Attorney-at-law 6 Dominica Drive
24		Kingston 5
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1	Dear Madam
2	Re: DEBTOR 11 COMPANY Development $\&$
Construction	
3	Company Limited/DEBTOR 11
4	We have not had a response to our letter
5	dated July 12, 2000. Kindly advise us
6	on the status of the sale of the
7	townhouse and the determination of the
8	Arbitration award.
9	Yours sincerely
10	Refin Trust Limited
11	Signed by Courtney Walker and Paul Chin.
12	This letter is copied to Mr.
13	DEBTOR 11.
14 MR. MOODIE:	I ask that this be marked EC $36/11$,
15	Mr. Chair.
16	Chairman, there are two letters from
17	Jennifer Messado & Company going to
18	FINSAC dated May 22, 2000 and June 20th,
19	2000. Those letters are the letters
20	referred to in the vexed letter which
21	bears the inconsistency in terms of the
22	date and so I would now ask that you
23	revisit that issue of the letter which
24	is dated June 29, 1999 but refers to
25	correspondence dated May 22 and

1	June 20th from Jennifer Messado &
2	Company and I would ask that all three
3	letters, I will pass up the copies of the
4	letters referred to in the June 29 letter for
5	the Commission to determine how it treats
6	with it. Certainly I will accept there is an
7	inconsistency in the date of the letter and
8	I think that inconsistency is June 29, 1999
9	but as we have now provided the supporting
10	documentation which is referenced therein I
11	think it can be properly admitted by this
12	Commission and the Commission determine what
13	weight to give
	15 to this. This is in
relation to the	15 to this. This is in
relation to the	15 to this. This is in letter that Mr. Levy labelled
16	letter that Mr. Levy labelled
16 17	letter that Mr. Levy labelled fraudulent, and fictitious, the
16 17 18	letter that Mr. Levy labelled fraudulent, and fictitious, the correspondence which you now have in
16 17 18 19	letter that Mr. Levy labelled fraudulent, and fictitious, the correspondence which you now have in front of you, Mr. DEBTOR 11's attorney sent
16 17 18 19 20	letter that Mr. Levy labelled fraudulent, and fictitious, the correspondence which you now have in front of you, Mr. DEBTOR 11's attorney sent to FINSAC. Do you have those two
16 17 18 19 20 21	letter that Mr. Levy labelled fraudulent, and fictitious, the correspondence which you now have in front of you, Mr. DEBTOR 11's attorney sent to FINSAC. Do you have those two letters, Chairman, May 22nd and June
16 17 18 19 20 21	letter that Mr. Levy labelled fraudulent, and fictitious, the correspondence which you now have in front of you, Mr. DEBTOR 11's attorney sent to FINSAC. Do you have those two letters, Chairman, May 22nd and June loth?

1		propose, June 29, 1999?
2	MR. LEVY:	Before Mr. Campbell starts to read, are
3		there copies?
4	MR. MOODIE:	We did not make copies in advance of
5		those, in fact we just found them in the
6		files awhile ago, Chairman, but they are
7		the letters referred to?
8	COMM. BOGLE:	Okay, for substance we will read these
9		two letters into evidence.
10	MR. LEVY:	Could I be provided with copies today.
11	COMM. BOGLE:	You will be provided, I don't know if
12		you will get it today but you will be
13		provided copies.
14	MR. MOODIE:	Would you like me to read them into the
15		record, I don't have additional copies
16		or the witness can be given those to
17		read them and then we will hand them
18		back to you.
19	A:	Letter of May 22, 2000
20		Jennifer Messado & Co.
21		Attorney-at-law
22		To Finsac/Refin Trust Limited,
23		4th Floor, Mutual Life Building,
24		2 Oxford Road,
25		Kingston 5.

	Attention Mr. Paul Chin
2	Dear Sirs,
3	Re: DEBTOR 11 COMPANY Development &
	Construction Company Limited/DEBTOR 11
4	We refer to our discussions and confirm that
5	we are now authorized by DEBTOR 11 COMPANY
6	Development & Construction Company
7	Limited/DEBTOR 11 to place the following
8	proposals for your consideration.
9	1. The debt to be considered on the
L O	basis of principal only, and all
L1	payments to be placed on principal.
12	2. The immediate sale of the townhouse at
13	Sunrise Strip, Arcadia for the approximate
L 4	_
15	price of \$XXXX gross to realise
16	approximately \$XXXX towards the debt.
17	3. The immediate payment of the proceeds of
18	the Judgment of the Arbitrator in relation
19	to the building at Montego Bay, in accordance
20	with the enclosed copy correspondence with
21	Messrs. Myers Fletcher $\&$ Gordon, less
22	payment due to sub-contractors and
23	

1 2	legal fees.
3 4	In exchange for the above, FINSAC would
5 6	release the duplicate Certificate of Title
7 8	for PROPERTY, free and clear, provided that
9 10	Mr. DEBTOR 11 enters into a personal
11	undertaking for repayment of the principal
12	over three years.
13	We must place on record that our client has
14	made genuine efforts to meet their
15	obligations and have been a victim of the
16	high interest rates and the decline in the
17	construction industry.
18	The release of the duplicate Certificate of
19	Title for PROPERTY would give Mr. DEBTOR 11
20	the chance to "restart" his business and
21	place him in a position to service the rest
22	of the principal payments projected over the
23	next three years.
24	We look forward to your fruitful
25	consideration of the above, and will be
20	available to provide any further
	information that you may require. Signed by
	Jennifer Messado & Company.

1	Q:	That letter was directed to Mr. Paul
2		Chin?
3	A:	Yes.
4	Q:	Who was Paul Chin?
5	A:	Credit Manager in charge of these groups
6		of accounts.
7	Q:	Thank you. Could you move to the letter
8		dated January 20, 2000 from Jennifer
9		Messado & Company. Chairman, with your
10		permission, might I ask that that first
11		letter be admitted as EC 37/11.
12	COMM. BOGLE:	So admitted EC37/11 and this is a letter
13		dated May 22, 2000 from Jennifer Messado
14		and company to FINSAC, attention Mr.
15		Paul Chin.
16	A:	Thank you Chairman. And the letter
17		dated June 20, 2000 from Jennifer
18		Messado & Co., Attorneys-at-law,
19		addressed to FINSAC Limited, (Refin
20		Trust Limited) 4th Floor, Mutual Life
21		Building, 2 Oxford Road, Attention Mr.
22		Paul Chin.
23		Dear Sirs,
24		Re DEBTOR 11 COMPANY Development and

Construction

1		Nearly one month has passed since our
2		letter to you dated May 22, 2000, out-
3		lining a proposal for the repayment of
4		our client's indebtedness.
5		Kindly let us hear from you as
6		soon as possible, so we can go
7		into negotiations regarding our
8		client's situation, and for the
9		liquidation of the loan.
10		We look forward to your urgent response
11		to our letter.
12		Yours faithfully Jennifer Messado and
13		company and it is signed by
14		Jennifer Messado.
15	MR. MOODIE:	Chairman, might I ask that that be
16		entered as EC 38/11. And now for the
17		letter which bears the date on top, June
18		29. 1999, could you read the content of
19		that letter, and indicate who it is to
20		and who it is from.
21	A:	Letter dated June 29, 1999 addressed to
22		Jennifer Messado, Attorney-at-law.
23		6 Dominica Drive
24		Kingston 5.
25		Attention Miss Jennifer Messado.

1		Dear Madam
2		Re: DEBTOR 11 COMPANY Development and
Const	ruction/	
3		DEBTOR 11.
4		In response to your letters of May 22
5		and June 20, 2000, be advised that our
6		Credit Committee at its meeting held on
7		June 27 2000 has rejected your proposal
8		submitted on behalf of this caption. If
9		debt is not settled in full within
10		fourteen days from the date hereof, we
11		will instruct our Legal Department to
12		dispose of all properties held as
13		security and file suit pursuant to Mr.
14		DEBTOR 11's guarantee for any shortfall.
14 15		DEBTOR 11's guarantee for any shortfall. This is signed on behalf of Refin Trust
15		This is signed on behalf of Refin Trust
15 16	Q:	This is signed on behalf of Refin Trust Limited by Courtney Walker and Paul
15 16 17	Q:	This is signed on behalf of Refin Trust Limited by Courtney Walker and Paul Chin.
15 16 17 18	Q:	This is signed on behalf of Refin Trust Limited by Courtney Walker and Paul Chin. Might I ask that that one now be entered
15 16 17 18 19	Q:	This is signed on behalf of Refin Trust Limited by Courtney Walker and Paul Chin. Might I ask that that one now be entered into evidence, Chairman, as EC 39/11.
15 16 17 18 19 20	Q:	This is signed on behalf of Refin Trust Limited by Courtney Walker and Paul Chin. Might I ask that that one now be entered into evidence, Chairman, as EC 39/11. That letter EC39/11 makes reference to a
15 16 17 18 19 20 21	Q:	This is signed on behalf of Refin Trust Limited by Courtney Walker and Paul Chin. Might I ask that that one now be entered into evidence, Chairman, as EC 39/11. That letter EC39/11 makes reference to a June 22, 2000 Credit Committee Meeting
15 16 17 18 19 20 21 22	Q:	This is signed on behalf of Refin Trust Limited by Courtney Walker and Paul Chin. Might I ask that that one now be entered into evidence, Chairman, as EC 39/11. That letter EC39/11 makes reference to a June 22, 2000 Credit Committee Meeting but before we get to that one I wish to

1		would ask you Mr. Campbell
2	COMM. BOGLE:	Mr. Moodie, as I indicated, probably,
3		earlier, we will have to take our
4		adjournment at this time. We had hoped
5		to adjourn at 3:00, it is now five
6		minutes after three, so we will have our
7		adjournment for today and we will return
8		on Tuesday morning at 9:30; and Mr.
9		Campbell, I suspect you will be with us
10		Tuesday and Wednesday, so I suggest that
11		you keep your diary clear for Wednesday,
12		but at this time we are expecting you
13		here Tuesday morning at 9:30.
14	MS CLARKE:	I am indicating Mr. Chairman that I will
15		have a certain difficulty on those two
16		days, three days next week I will be
17 18	MR. MOODIE:	indisposed. We too have a difficulty. On Tuesday,
19		counsel and I have a trial in St. Ann
20		and on Wednesday I have a trial in the
21		Supreme Court. I think we will recognise
22		that these dates were not canvassed
23		before.
24	COMM. BOGLE:	All right, can your .
25	MR. MOODIE:	I will make endeavours to see what

1		accommodations can be made but as these
2		matters were previously scheduled, one
3		is an adjourned trial which I doubt I
4		will be able to adjourn further, and
5		that is one for the Wednesday, so I will
6		try my best for Tuesday, but I will
7		communicate with Mr. DePeralto perhaps
8		by Monday morning.
9	COMM. BOGLE:	It would have to be very early Monday
10		Morning because he has to try and book a
11 12	MR. MOODIE:	room and all the necessary. I will be guided.
13		(Mr. DePeralto confers with Commissioner
14		Bogle)
15		Mr. Chairman, in fairness, whenever we
16		are requested to make ourselves
17		available we make ourselves available.
18		This is the first time we are now
19		hearing for the first time that the
20		Commission is proposing for the 12th and
21		13th when the previous schedule which
22		was sent out had nobody appearing on the
23		12th or the 13th, so we had every
24		reasonable expectation of proceeding
25		with our matters which already had been

scheduled before the Supreme Court. So I 1 don't think that that representation from 2 Mr. DePeralto is fair in the circumstances. 3 We have shown, 4 especially as regards to counsel for FINSAC 5 and FINSAC's representative, a willingness 6 to come at any time that we can make whether it be a Monday, whether it be a Friday, even a Saturday if this Commission wishes to sit, 9 but in 10 relation to these two dates which we are being 11 met with for the first time today I have 12 indicated I will do my best to indicate as 13 soon as possible. I am certain that the matter 14 on the 13th will not be adjourned. If I can 15 make representation to counsel and the judge 16 is so minded in relation to the matter on the 17 12th, then perhaps something can be done but 18 I think the judges have been under their own 19 pressure not to grant adjournments and to try 20 and be as efficient as possible, so that would 2.1 be a challenge and we will try as best as 2.2 possible but we can do no better than 2.3 24

1		perhaps indicate on Monday morning
2		whether Tuesday we can make it having
3		heard for the first time today that you
4		intend to have this hearing on Tuesday.
5	MR. GOFFE:	Though I may not be so material, I am in
6		the Court of Appeal on that date.
7	COMM. BOGLE:	All right, I think that under the
8		circumstances, one has to be reasonable
9		and the fact that we did not schedule,
10		we did not expect that we would have
11		gone over to Tuesday and Wednesday.
12	MR. MOODIE:	And we are here ready.
13	COMM. BOGLE:	You are here now but we just have to
14		continue, we have no choice at this
15		point.
16	MR. MOODIE:	Before you adjourn, just to move on
17		slightly. I had indicated to Mr. DePeralto
18		earlier that in relation to the evidence
19		given by Mr. Campbell on Monday, FINSAC has
20		done as it regard Mr. Crawford and his
21		entities, FINSAC has done some research and
22		we wish to be given an opportunity to correct
23		the record as it relates to perhaps two
24		representations which were made. I

1		don't think it will take longer than
2		maybe seven minutes. I will ask if
3		possible if Mr. Campbell could very
4		quickly just correct
5	COMM. BOGLE:	Seven minutes is taking me almost to
6 7	MR. MOODIE:	3:30. How about five minutes?
8	COMM. BOGLE:	Couldn't we do that on your return?
9	MR. MOODIE:	I am guided. The reason why I want to
10		address it is because arising from the
11		evidence which Mr. Campbell gave, the
12		press ran a story and so I would not
13		want for any extended period for the
14		public to have the wrong impression or
15		the wrong account.
16	COMM. BOGLE:	From experience what the public has on
17		the first occasion is embedded in their
18		minds, that is my experience and
19		therefore if even if you send a
20		retraction and it comes in two or three
21		days after .
22	MR. MOODIE:	It's just a clarification but I am
23 24	COMM. BOGLE:	guided. Coming back to the rescheduling, I am
25		going to ask you Mr. Moodie to try to

1		see if there is any possibility of
2		Tuesday and, I know Mr. DePeralto has a
3		big problem in terms of scheduling, I
4		will ask you to communicate to him as
5		early as you possibly can so he can see,
6		so he will try to see if he can have a
7		schedule for Tuesday.
8	MR. MOODIE:	I will do so but of course it's subject
9		to
10	COMM. BOGLE:	Thursday next week DEBTOR 8 is
11		supposed to come, next week Thursday, so
12		that is why we are hoping that you would
13		come Tuesday and Wednesday but failing
14		that we are over now into the following
15		week and that is, really each time we
16		were hoping that by the middle of July,
17		the public hearing would have been
18		complete. What I would say if it is
19		impossible for you to make it this week,
20		the week coming, that you do your best
21		and speak to Mr. DePeralto to have it
22		rescheduled to the following week so
23		that we can have the completion the
24		following week.
25	MR. MOODIE:	It is really on the basis of the

1		schedule that was sent out, I have trial
2		on Monday, trial on Tuesday and trial on
3		Wednesday.
4	COMM. BOGLE:	I understand that but we will try our
5		best to work together to see if we can
6		get the whole matter through.
7	MS CLARKE:	Mr. Chairman, I know we are going ahead
8		of time and I have been trying to
9		refrain from speaking but to the extent
10		that I am marshalling evidence on behalf
11		of certain persons and some documents
12		are now coming forward, I believe it
13		would only be fair at least if we try to
14		afford them an opportunity to see the
15		documents, so it is unlikely even if I
16		could be here on Tuesday or Wednesday
17		that these persons would have been put
18		in a position to even advance any kind
19		of response, so if we are hurrying along
20		we have to bear in mind that persons
21		would now wish to be able to see and
22		comment on, through me, certain data
23		that have now been brought forward for
24		the first time.
25	COMM. BOGLE:	It seems, whether intentionally or not,

1		you are now getting the time.
2	MS CLARKE:	No, if I am now being given the time,
3		that is the time after Tuesday or
4		Wednesday, then probably it could be
5		stated expressly for the record but what
6		I am saying is that between Friday and
7		Tuesday or Wednesday the time would not
8		have been afforded these persons, and to
9		the extent that FINSAC has been given
10		time and keep saying we will come
11		forward with this and we are unearthing
12		this and we undertake to supply, I
13		believe these persons deserve some kind
14		of latitude in terms of their response.
15	COMM. BOGLE:	May i suggest that persons who brought
16		their case to the Commission and I would
17		imagine the persons have all information
18		relative to their case, however Miss
19		Clarke, I am adjourning now, so this
20		discussion will have to come to an end.
21		Mr. Levy you will have the last word as
22		usual.
23	MR. LEVY:	Mr. Chairman, I take it that at this
24		point, the time for Omar Davies and
25		Shirley Tyndall has been reset along

1		with Mr. Don Crawford.
2	COMM. BOGLE:	The Commission will decide who and when
3		they will recall or call witnesses.
4	MR. LEVY:	I am just saying, Mr. Chairman, if we
5		got a little notice we would not have
6		this problem. We all have other lives
7		to live. Well, Mr. Chairman I would
8		just like to state that Mr. Campbell was
9		unable to verify the qualifications of
10		one valuer today and I am asking that he
11		comes prepared to verify the
12		qualifications of the valuer of the
13		motorcar which was sold by a dealer.
14	COMM. BOGLE:	Thank you. This hearing is now
15		adjourned, unfortunately, we have a
16		confirmation for next week Thursday, Dr.
17		Blythe will be here. At this point we
18		do not have a confirmation for Tuesday
19		and at this point it is highly unlikely
20		that we will have any hearing on
21		Wednesday. The possibility exist that
22		we could have one on Tuesday, but every
23		one will be informed as early as
24		possible.
25	MR. MOODIE:	Thank you Chairman.

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Adjournment		
3:50	p.m.	